- 1. The commander's estimate of the situation and grasp of the strategic and operational significance of the decisions he would be required to make
- 2. The commander's demonstrated ability to formulate a course of action, his ability to convey his decision in mission orders to subordinate commanders concisely and unambiguously, and his flexibility in modifying those orders through strategic and/or operational reappraisal if required
- 3. The adequacy of command arrangements, the chain of command established, and the communications procedures put into effect to facilitate the exercise of command in battle
- 4. The commander's adherence to established operational and tactical doctrines where appropriate, his adherence to procedures established prior to the engagement of forces, and his ability to deviate from the same when warranted
- 5. The commander's communication of mission requirements to subordinate commanders and the suitability of complementary actions by those subordinates to engage the enemy more effectively
- 6. The commander's understanding of the engagement's importance within the wider context of achieving political objectives and his

concomitant appreciation for the appropriate risk and determination of the proper circumstances in which to end the battle

7. The commander's audacity and brilliance in conceptualizing, articulating, and executing a plan of action

8. The commander's ability to learn from the situation and rapidly pass lessons along to the advantage of those commanding in later engagements